CEP/NEP Synch WG Brief-back

- Synchronized and reviewed 5 yr DOD exercise calendar
- Discussed airlift priority increase guidance, e.g. management of critical cancelation dates and requests will be scrutinized and cost comparisons must be included
- JTIMS issue -- JS J7 will partner with J3 to ensure optimum visibility of JTIMS exercise requirements (force requests)

National Level Rehearsal Program

Briefer: Mr Cooney

Issue 10-004: National Exercise Program (NEP) does not adequately exercise real world threat streams and adversaries. Consequently, combatant commands cannot realistically exercise their contingency plans with interagency partners if they link to the NEP.

Discussion: Recent discussions indentified the requirement for a National Level Rehearsal (NLR) Program. The NEP relies on the Universal Adversary, versus real threat streams and adversaries, and focuses on responder capabilities and needs. It does not address threat-based prevention activities such as disrupt and respond options. Requirement for an exercise construct with senior whole of government integration for maximum collaboration and participation. Requirement for a senior level rehearsal program with flexibility to keep ahead of potential events based on threat levels. Requires exercise integration of real world threat streams annually (Example: Counterterrorism, Cyber, Weapons of Mass Destruction). **COA 1**: Propose enhancement / modification of current NEP construct developing an exercise framework addressing actual overseas threats on an annual basis. **COA 2**: Define a new NLR Program commensurate with NEP construct.

Endstate: A national level rehearsal program that brings together disrupt / respond options to real world threat streams in a whole of government context.

POA&M: 1) Develop concept brief 2) Establish whole of government community of interest. 4) Socialize AW 11 as NLR 11 proof of concept 5) Choose and develop course of action (COA) and conduct strategic level mission analysis (MA)

OPR: OSD(P), J7 and USSOCOM; **OCR:** Combatant Commands and Interagency partners

MAR 10	APR 10	MAY 10	Aug 10	Dec 10	MAR 11	2011
Issue identified	Develop concept brief	Establish community of interest	Socialize AW 11 as NLR proof of concept	Choose and develop COA and conduct strategic MA	NLR 11 (AW 11) proof of concept	COA decision

UNCLASSIFIED

Proliferation Security Initiative (PSI) Program Planning and Execution

Briefer: Mr Cooney

Issue 10-009: Planning and execution of the JS J-5 sponsored PSI Program is not well coordinated with the combatant commands. Additionally, the PSI Program does not use enterprise-wide Joint Training System doctrine or JTIMS to plan, coordinate, execute and assess PSI training events.

Discussion: The JS J-5 currently plans and executes the PSI Program using email and telephone as mechanisms of coordination and tasking vice formal exercise planning process. The combatant command J-7s are often involved late in this process. Planned and coordinated PSI events between the JS J-5, JS J-7 and Combatant Commands would ensure that the events would be planned and executed in accordance with joint training enterprise programs and processes; This would ensure that PSI events would be well coordinated with combatant commands. Additionally, as the subject matter expert for joint training doctrine, the JS J-7 should coordinate and work with JS J5 to use JTIMS as the system of record to plan, coordinate, execute, assess and document PSI training events. The Combatant Commands should revise their exercise (5Ws) when they agree that their event will have a PSI component.

End state: Develop PSI Program business rules to govern the coordination process between the JS J-5, JS J-7 and Combatant Commands. In addition the business rules will require JTIMS as the system of record to plan, coordinate, execute, assess and document PSI training events and will be included as part of the CJCSI Exercise Instruction.

POA&M: JS J-5,JS J-7 and Combatant Commands develop a coordinated PSI Program POA&M. JS J-7 coordinate with the JS J5 and Commands to to update all PSI events in JTIMS.

OPR: JS J-[illegible] **OCRs:** [illegible]S J-5, Com[illegible]tant Commands

UNCLASSIFIED

e of the Joint Training Information Management Syste for Joint Exercise Program Management

Briefer: Mr Cooney

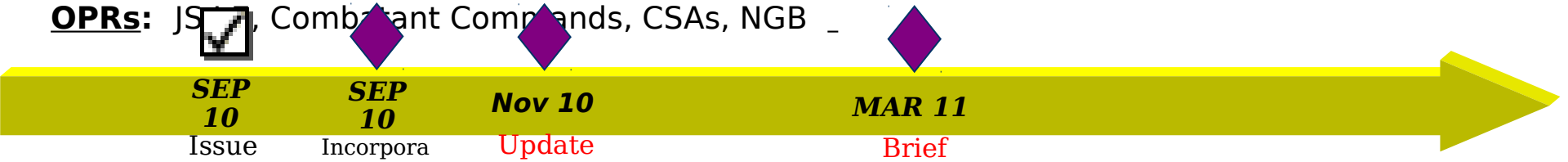
Issue 10-010: Joint Staff**,** Combatant Command, CSA, and NGB joint exercise programs are not comprehensively and accurately maintained in JTIMS.

Discussion: The JS J-7 currently plans and executes the CMX series of events using a web page for coordination and tasking. This causes inefficiencies and poor coordination in CMX planning and execution at the combatant command level. The Combatant Commands, CSAs, NGB and JS J-7 should use JTIMS as the system of record to plan, coordinate, execute, assess and document all training events.

End state: All joint exercise programs are planned, coordinated, executed, assessed and documented using JTIMS, thereby improving planning and coordination with combatant commands, CSAs, Joint Staff and other participants. The Joint staff will revise JTIMS to reflect CMX execution dates, POCs and identify links to JS CMX documents on JS portals. Combatant Commands and CSAs will also maintain JTIMS, in order for accurate information to be used in support of the SMEB process and monthly training assessments for DRRS.

POA&M: JS J-7 will create, maintain and update certain CMX event data in JTIMS. All Combatant Commands will maintain accurate and comprehensive exercise information in JTIMS on all combatant command exercises.

OPRs: JS J-7, Combatant Commands, CSAs, NGB



UNCLASSIFI ED

JETP Working Group Brief-back

- FY10 Review/FY11 Way Ahead
  - Reviewed FY10 UFRs; look-ahead at FY11 UFRs
- Finalized FY11 CTP process
  - Defined TRANSCOM/COCOM roles – Newsgroup vs SMS
- Deconfliction conference way ahead
- Agreed to hold quarterly/monthly JETP VTCs

Joint Training Enterprise WG

- No issues with JNTC Program Execution Plan (PEP) as briefed

- Full Spectrum Operations Exercise: Army will brief proposed venue(s), dates, and relevant joint training objectives at next JNTC Corporate Board (mid Oct)

- WG received technical and non-technical updates of JTE capabilities

- Primary objective was to brief status of on-going initiatives. No major issues or objections

M&S Working Group

- **Briefed Joint Theater Level Simulation (JTLS) and KORCOM Simulation development plans**
  - FY11 O&M Funding Bridge identified to continue sustainment of JTLS
  - Implementing long term acquisition strategy & reengaging OSD to establish a sustainable program
  - POM 12 Directive from OSD to utilize USFK R&D for JTLS jeopardizes delivery of required training capabilities for KORCOM transition in FY15
  - KORCOM development will benefit all Services and COCOMS & reduce DoD overall cost to maintaining and developing training simulations
- **Provided SA on current & future IW M&S training initiatives**
- **Recommend closure of WJTSC Issue 09-001, Joint Training Enterprise Training M&S Gaps**
  - Working group has established a formal validated process to identify and prioritize key training Modeling & Simulation (M&S) gaps
  - O-6 oversight: M&S Investment strategies and Development plans
- **Recommend opening the STRATCOM proposed Cyberspace Training Initiative (CTI) as a new WJTSC Issue, and assigning to the M&S Working Group**

Joint Training Enterprise Training Modeling & Simulation Gaps

Briefer: Col Walrond

Recommend Close

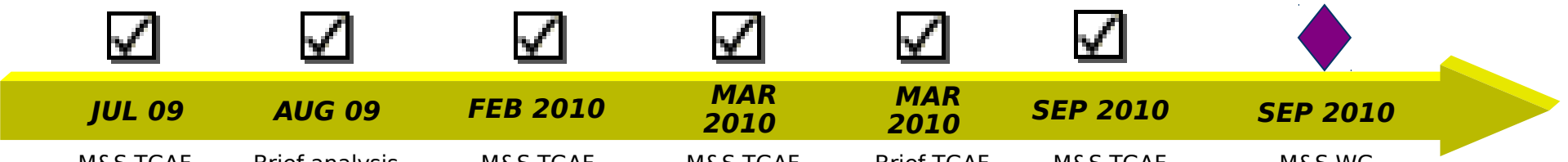
Issue 09-001: The Joint Training Enterprise does not have a formal validated process to identify and prioritize key training Modeling & Simulation (M&S) gaps.

Discussion: The Joint Training Enterprise stakeholders executed a M&S Training Gap Analysis Forum (TGAF) on 16 February 2010 in order to re-validate the top training M&S gaps as directed by OSD P&R. The M&S working group will now be the forum to identify and prioritize key training Modeling & Simulation (M&S) gaps, sponsor COCOM & Service resolution and briefed results to the TGAF during the semi-annual Solutions Conference.

Endstate: Approval of validated process to identify and prioritize key training M&S gaps and COCOM & Service sponsorship for resolution.

POA&M: Joint Training Enterprise identified the M&S Gaps; USJFCOM to lead the effort of gap analysis to determine detailed estimated costs to close the gaps. Conduct detailed analysis to determine optimal solutions.

OPR: USJFCOM; **OCRs:** Combatant Commands; Services.



UNCLASSIFIED

Cyberspace Training Initiative (CTI)

Briefer: Mr Moore Recommended New Issue

Issue 10-011: CCDRs require a focused approach to cyberspace training that enables Joint Force Commanders to train cyberspace forces, integrates joint training efforts, and sustains cyber user awareness.

Discussion:

a. Lack of focused approach to joint cyberspace training (NMS-CO PERS/TNG 1,2,6 tasks)

b. Current joint cyberspace training requirements not well defined

c. Need of a joint cyberspace training environment (range), realistic modeling & simulations, robust OPFOR

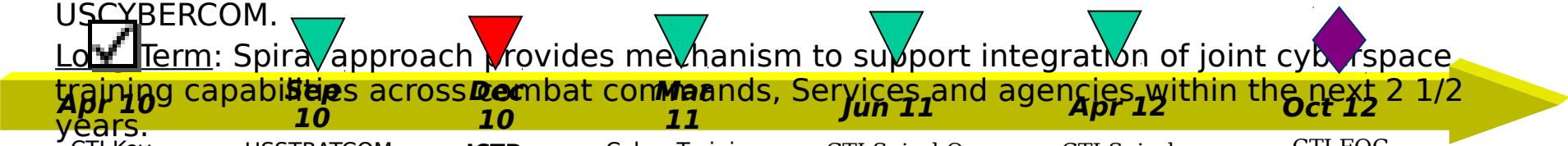
d. Cyberspace user is the biggest vulnerability – lack of sustained cyber user awareness training

Endstate: Forces are trained through an integrated cyberspace training approach that incorporates sustained cyber user awareness, joint cyber education and training courseware, and robust cyber range & simulation capabilities employed across the joint learning continuum (individual, staff, & collective).

POA&M:

Short Term: Develop a Joint Cyberspace Training Plan (JCTP) that supports the development and implementation of the initial model of cyberspace training capabilities at USSTRATCOM & USCYBERCOM.

Long Term: Spiral approach provides mechanism to support integration of joint cyberspace training capabilities across combat commands, Services and agencies within the next 2 1/2 years.



OPRs: USSTRATCOM, USCYBERCOM, USJFCOM; **OCRs:** combat commands, Services, agencies

UNCLASSIFIED

ACGU Working Group

- **ACGU Working Group Charter agreed to in principle—Ready for approval next WJTSC**
  - Core Membership: AUS/CAN/GBR/PACOM/NORTHCOM/EUCOM/JFCOM/JS/OSD
  - Shifts focus to development and execution of the ACGU Training Environment to increase training opportunities by enhancing interoperability.
  - Discussed if ACGU-TE should be a shared multi-lateral environment or remain multiple bi-laterals
  - Core Working Group agreed to meet in Dec to discuss developing a Multi-Lateral MOU for the ACGU-TE
- **Received Information briefing on CENTRIX-ISAF/Afghanistan Mission Network (AMN) from CCJ6**
  - "AMN is the new norm. The US does not fight on SIPRNET in Afghanistan" BG Donahue, USCENTCOM J6
  - AMN Training Federation does not negate the requirement for the ACGU-TE

Jt Logistics Education & Training WG

- Logistics education and training updates: what, when, and how to teach Joint logistics remains a challenge
- Joint Logistics Education and Training Study: premature to move out on most of the recommendations until JS has reviewed final report
- IW/COIN: Logistics training identified as a deficiency
- Summary: JLET WG will continue as a decision support mechanism; charter will be developed; WG charter and governance will be addressed at WJTSC 11-1

Joint Logistics Education and Training

Briefer: Mr. Bizub

Issue 09-010: Lack of an oversight structure to support the DOD Joint logistics education and training requirements.

Discussion: In the past few years there has been a myriad of initiatives and studies that were consolidated in the Joint Logistics Education, Training, and Exercise Study (JLETES). There is no central authority providing oversight related to Joint Logistics education and training to influence the logistics learning continuum to shape the development of Joint logisticians. This shortcoming has likely resulted in duplication of efforts, lost opportunities, and reduced support to combatant command Joint logisticians and makes the implementation of the 40+ recommendations made in the JLETES more challenging._

Endstate: Joint Logistics Education and Training Governance that will provide oversight for Joint Logistics Education and Training.

POA&M: Present the JLETES final report to the JS for consideration and draft JLET WG charter.

OPR: JS J7&J4, USCOM J7; **OCR:** Combatant Commands, Services, DUSD (L&MR)

AUG 09	MAR 10	APR 10	SEP 10	NOV 10	MAR 11
Briefed JLETES	Established way-ahead	Staffed JLETES	Briefed Staffing Results	Present JLETES Final Report	WG Charter Review

UNCLASSIFIED

Joint Knowledge Development Distribution Capability (JKDDC) WG

- JKDDC Stakeholders approved FY11 resource allocation IAW Training Transformation (T2) Business Model
- Achieving OSD/Joint Staff direction to develop and field a “universal” Learning Management System (LMS) for the joint training enterprise
- Demonstrated Virtual Cultural Awareness Trainer (VCAT) and Small Group Scenario Trainer (SGST) enhanced training products focused on the Combatant Commands and Service training priorities (includes COIN &IW)
- JKDDC Stakeholders validated Joint Knowledge Online (JKO) Vision State focused on web-based “basic”, “interactive/immersive learning” & ” virtual worlds” tiered training enablers

JKO Vision State

Tier III
2011
Vision State

Tier II
2009
Next
Generation

Tier I
2007
First
Generation

Rich Internet Application (RIA)

Desktop Simulation

Virtual Worlds

Interactive / Immersive Learning

Virtual Cultural Awareness Trainer

Small Group Scenario Trainer

JKO Content Management Architecture

First Level Web-based Courses	Learning Content Management System (LCMS)	Web-based Courseware Authoring Tool	JKO Portals

Intelligence Integration for T2 WG

- WG objectives achieved with representation from OSD, Joint Staff, COCOMs, Services, CSAs, NGB and Interagency
- Conference theme interwoven into discussions on IW Intel Training requirements and solutions, AF/PAK Regional Training Program, Joint Intel Training Requirements System, and Intel Team training using Small Group Scenario Trainer.
- Stakeholder perspectives on Joint Intel Training provided by USPACOM, DIA and MARFORCOM surfaced common challenges and areas for increased collaboration
- No new issues but lack of standards-based Staff/Functional Intel training remains significant need with high payoff potential

JLLP Working Group Brief-back

- Received briefings on lessons learned from air operations in irregular warfare and host nation training.

- Conducted break out sessions targeting development of process and procedures for the JLLP CJCSM.

- Developed process and procedures for the establishment of Joint Communities of Practice (COP) within the JLLP.

- Reached consensus on draft CJCSM language and concepts for upcoming planner level review.

Joint Assessment – Observations, Best Practices, and Issues

Briefer: LCDR Tanner

Issue 06-007: A comprehensive process has not been established to use joint training trends and joint training assessments to inform joint training resource decisions.

Discussion: JS J7 develops an annual joint training assessment brief for WJTSC. CJCSI 3500.01 requires monthly Task Proficiency Assessment (TPA) reporting, which supports the development of training trend and assessment information. CJCSI 3500.01 reinforces the critical linkage between Joint readiness and training and monthly Defense Readiness Reporting System (DRRS) assessments. –

Endstate: Joint Training Assessments (TPAs and Mission Training Assessments (MTA)) are approved in Joint Training Information Management System (JTIMS) on a monthly basis in accordance with CJCSI 3500.01 and then analyzed and briefed annually. Analysis of assessment data results in the identification of joint training / resource requirements for consideration / validation and advocacy in joint requirement / resource forums; reports to senior leadership; risk mediation forums; policy and doctrinal development; and for potential inclusion in the Chairman's Annual Joint Training Guidance and identification as a Chairman's High Interest Training Issue.

POA&M: Establish an Process Action Team (PAT) to define a standardized process and select a community-wide system for issue tracking and resolution (review best practices and capabilities currently implemented by commands). Develop and/or update existing Policy, Instructions, and Manuals.

OPRs: ☑ J-7 JFDID; **OCRs**: Combatant Commands, Combat Support Agencies (CSA), Services

SEP 09	SEP 10	OCT 10	DEC 10	MAR 11	SEP 11
WJTSC 10-2 Trends briefed; issues linked to JLLIS	WJTSC 10-2 Assessment data briefed; issues linked to JLLIS	Establish an Assessment PAT	PAT recommendations	WJTSC 11-1 Update	WJTSC 11-2 Assessment Brief

UNCLASSIFIED

Joint Issue Resolution Tracking Process

(formerly "Joint Corrective Action Process")

Briefer: LCDR Tanner

Issue 09-004: Combatant Commands, Services and Combat Support Agencies (CSAs) need a joint issue resolution tracking process, supported by an automated collaboration tool within the Joint Lessons Learned Information System (JLLIS), for tracking resolutions of joint issues generated through the Joint Lessons Learned Program (JLLP).

Discussion: Combatant Commands, Services and CSAs require a collaborative, transparent process to efficiently address lessons learned (LL) issues resulting from exercises and operations. The JLLP should provide a process for tracking lessons being addressed in a joint collaborative environment.

- Mar 09: The Joint Lessons Learned Working Group (JLLWG) established the Joint Issue Resolution Working Group (JIRWG) to address this issue.
- WJTSC 10-1: The JLLWG convened break-out sessions to refine JLLP and issue resolution processes outlined in the draft CJCSM. Additional workgroup sessions conducted since the WJTSC 10-1.
- WJTSC 10-2: The JLLWG held a break-out session that continued to address the tracking tool in JLLIS as well as provide a more refined view of joint issue resolution.
- NEXGEN JLLIS requirements are being aligned with the Chairman Joint Chief of Staff Manual (CJCSM) processes and procedures.

Endstate: An automated joint issue resolution tracking process integral to the JLLP and JLLIS that provides the ability to collaborate on and resolve joint issues in a transparent and efficient manner with proper authorities identified to approve and execute the recommended corrective action plan.

POA&M: Refine and finalize the Joint Issue Resolution Tracking Process; develop policy & guidance for the JCSI; and develop business rules and process steps for the CJCSM.

OPR: JS/J7 JEDD, NORAD and USNORTHCOM/J7 **OCR**: DUSD(R&R), DOD

OCT 09	MAR 10	APR 10	MAY 10	JUL 10	SEP 10	NOV 10
CJCSM 3150.25 Preliminary Coordination	WJTSC 10-1 JIRWG	WJTSC 10-1 Follow-On JIRWG: CJCSM	CJCSM Follow-On JIRWG	CJCSM Draft Revision	WJTSC 10-2 CJCSM AO Coordination	JIRWG

UNCLASSIFIED

Joint Lessons Learned Information System (JLLIS)

Briefer: LCDR Tanner

Issue 06-010: The joint community lacks a single automated support system to discover, apply, share and research joint lessons.

Discussion: The Department of Defense (DOD) lessons learned community lacks a repository capability as well as the input support tools vital to effective knowledge management.

- JLLIS is POM'd for FY11-15
- JLLIS migrated from Quantico, VA to Fort Huachuca, AZ in May 2010.
- JLLIS Stakeholders: Combatant Commands, Services, National Guard; Combat Support Agencies (CSA); and Interagency.

Endstate: Enterprise, web based, Global Information Grid (GIG) compliant JLLIS with an input and management tool and a federated/distributed database for all JLLIS stakeholders.

POA&M: All Combatant Commands, Services, CSAs, Interagency, and other organizations migrate to a standard JLLIS codebase; design and re-architect a NEXGEN JLLIS that supports the JLLP processes that is GIG-compliant, web-services enabled, and integrated with other DOD systems like the Joint Doctrine, Education and Training Electronic Information System; Joint Training Information Management System (JTIMS), and the Defense Readiness Reporting System.

OPRs: JS J-7 JFDID, OSD Policy, NORAD and USNORTHCOM/J7; **OCRs**: DOD components

JTIMS and JLLIS Integration

Briefer: LCDR Tanner

Issue 09-005: No capability exists to automatically transfer data between Joint Training Information Management System (JTIMS) and Joint Lessons Learned Information System (JLLIS).

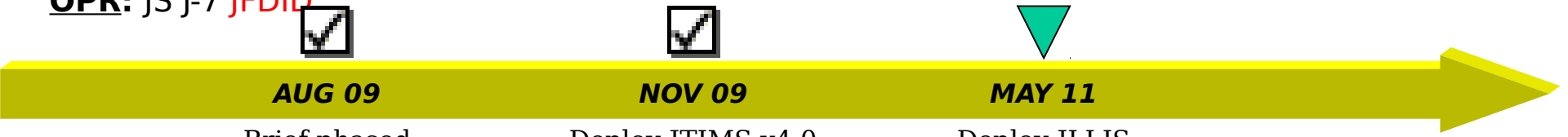
Discussion: JTIMS Task Performance Observations (TPOs) may have joint lessons learned applicability. TPOs may identify an issue requiring joint issue resolution; per definitions of the Joint Lesson Learned Program (JLLP), final resolution of an issue would provide a lesson learned, which should be included in the joint lessons learned data base.

JLLIS observations may provide additional information to better enable the development of a Training Objective, Training Proficiency Evaluation (TPE) or Training Proficiency Assessment (TPA). DoDI 3020.47 states that each combatant command, Combat Support Agency (CSA), and Military Department (Service) shall determine which performance observations should be elevated in status to a lesson learned, and that these lessons learned should be included in the JLLP through JLLIS.

Endstate: Near real-time data integration between JTIMS and JLLIS

POA&M: 23 Nov 2009, JTIMS provides capability to export observation and evaluation data to JLLIS. JLLIS needs to determine the requirements and develop capability to import JTIMS data. Develop NEXGEN JLLIS to allow the import of JTIMS information.

OPR: JS J-7 JFDID


AUG 09
NOV 09
MAY 11
Brief phased integration process to JLLIS/JTIMS
Deploy JTIMS v4.0 with export capability
Deploy JLLIS import capability of JTIMS Lessons

UNCLASSIFIED

JCA WG Brief-back

- **Briefed results of the UJTL to JCA mapping –**
  - ✓ **Complete, all critical comments resolved**
- **Briefed status of the JCA 2010 Refinement effort –**
  - **200 + change recommendations**
  - **Predominantly definitional edits**
  - **5 main areas of structural change**
    - **Battlespace Awareness elevating tier 3s to tier 2s**
    - **Net-Centric "Enterprise Services" broken into 3 tier 2s**
    - **Health Readiness to reflect newly written Conops**
    - **Move R&D back to Corporate Management & Support**
    - **Move Computer Network Defense to Net-Centric**

Universal Joint Task List (UJTL) User Advisory Group

- Current state of UJTL development, (software, coordination, processing, and current issues) and way ahead
- Since WJTSC 10-1: Published **220** New or Modified UJTL Tasks. **156** tasks in for approval by DJS
- Need to explore better Doctrine - UJTL synchronization
- Conference Theme: UJTL can be tailored **through adapting conditions and standards** to support operations, training and readiness appropriate to their specific mission

JTIMS UAG WG Brief-back

- OSD/NII and Significant Military Exercise Brief updates
- JTIMS Program Update
- Legacy JMSEL 2.6 transition to JTIMS JMSEL (Enterprise)
- NIPRNET Defense Readiness Reporting System (DRRS) capability

Joint Training Information Management System (JTIMS) Joint Master Scenario Event List (JMSEL)

Briefer: LTC Ray

Recommended New Issue

Issue 10-012: Transition from legacy JMSEL v2.6 to JTIMS JMSEL Enterprise.

Discussion: Transition plan discussed during JTIMS UAG, WJTSC 10-2. Legacy JMSEL v2.6 data migration to JTIMS JMSEL (Enterprise); enhanced system availability and support; and costs associated with maintaining a separate JMSEL standalone environment. All commands and Combat Support Agencies agreed that the community needs to migrate to JTIMS JMSEL (Enterprise) but some expressed concerns that supporting organizations rely heavily on JMSEL v2.6.

Endstate: Complete data migration from legacy JMSEL v2.6 to JTIMS JMSEL (Enterprise); JTIMS failover and backup capabilities deployed, tested and validated; JTIMS JMSEL application enhancements developed and deployed in FY11; and a timeline established, in coordination with commands/agencies, for shut down legacy JMSEL v2.6.

POA&M: JS J7 develop a timeline and plan to import legacy JMSEL v2.6 data into JTIMS JMSEL (Enterprise); complete hardware/architecture improvements, and complete deployment of JTIMS JMSEL application enhancements in FY11.

OPR: JS J-7 JETD; **OCRs**: Combatant Commands, CSAs, Services

SEP 10	OCT 10	OCT 10	TBD 10	MAR 11	TBD 11	SEP 11
Issue presented and accepted during JTIMS User Advisory Group	JS J7 and JS OCIO finalize timeline to deploy JTIMS failover and backup capabilities	Finalize JTIMS JMSEL application requirements with stakeholders	Provide update to Council of Colonels	WJTSC 11-1 Update	JTIMS JMSEL version upgrade and finalize migration timeline	JTIMS JMSEL operational system of record for MSEL development/executio

JTIMS & Unclassified Defense Readiness Reporting System (DRRS) Integration

Briefer: LTC Ray

Recommended New Issue

Issue 10-013: DRRS NIPRNET shutdown impact on commands and National Guard Bureau (NGB).

Discussion: DRRS NIPRNET shutdown approx. April 2010. JS J7 discussed impacts with OSD Readiness Program Office: NGB and the 54 Joint Force Headquarters' (JFHQ) not able to develop and refine their Mission Essential Task Lists (METL) – no ready access to SIPRNET. NORTHCOM requires capability for integration with NGB, JFHQ's, and DHS. JTIMS could incorporate the Build METL capability, however development timeline will be impacted along with additional costs. JTIMS Coalition environment dependent on a DRRS Build METL module to support command unclassified combined training events (PACOM, EUCOM).

Endstate: Courses of action: 1) DRRS Build METL module and Task Management capability deployed in a NIPRNET environment; 2) DRRS reestablish the full DRRS NIPRNET capability, or 3) JS J7 build capability into JTIMS-NIPR.

POA&M: OSD and JS J7, in coordination with the commands, develop a timeline to reestablish DRRS Build METL/Task Management NIPRNET capability.

OPR: OSD/JS J-7 JETD; **OCRs**: Combatant Commands, CSAs, Services

SEP 10	OCT 10	NOV 10	DEC 10	MAR 11	TBD 11
Issue presented and accepted during JTIMS User Advisory Group	Commands provide JS J7 GO/FO-level input to submit to OSD	DJ7/VDJ7 meet with OSD to discuss a way ahead and viable course of action.	Provide update to CE2 SLT	WJTSC 11-1 Update	DRRS NIPRNET Environment redeployed

UNCLASSIFIED

ISJT WG Brief-back

- Presentations from USCENTCOM and USSTRATCOM on their individual training programs and discussion of best practices
- Update on JS J-7 Joint Staff Officer Project initiatives and the proposed way ahead
- USNORTHCOM update on their Atlas Pro LMS transition. Expect to achieve full operational capability by December 2010
- Discussed functional training across occupational specialty fields in regards to the HASC Subcommittee on O&I report “Another Crossroads? Professional Military Education Two Decades After the Goldwater-Nichols Act and the Skelton Panel” findings concerning individual training

Joint Staff Officer Proficiency

Briefer: MAJ Hart

Issue 08-017: The ramp up time to achieve desired proficiency for officers reporting for joint assignment at combatant commands is too long.

Discussion: The results of the Joint Staff Officer (JSO) Study included the desired 15 core competencies for Joint Staff Officers identified by combatant command senior leadership. Lack of competency in identified areas were found to result in extended ramp up time for officers to achieve desired proficiency levels in joint staff officer tasks. Combatant commands expressed interest in the Joint Staff J-7 leading the development of Joint Staff Officer training support resources to close the identified proficiency gap.

Endstate: Establish an individual learning curriculum that leads to the reduction in time for officers to become proficient in joint staff officer duties.

POA&M: Joint Staff J-7 in coordination with the combatant commands develops joint staff officer training support resources. JS J7 leads inventory of existing courseware related to the 15 JSO competencies. Analyzes existing courseware. Designs draft JSO individual learning curriculum leveraging existing resources. Makes curriculum development decision and assigns responsibilities. Develops draft JSO curriculum and conducts Alpha and Beta tests. Integrates final JSO curriculum into combatant command training programs.

OPR: JS J-7 JETD **OCRs:** Combatant Commands, National Guard Bureau

SEP-DEC 09	JUL 10	AUG 10	SEP 10	SEP 10-JUL 11	AUG 11
eta Test of Handbook & Smart Cards at ombatant Commands	Handbook & Smart Cards Finalized	Complete Curriculum Development Front-end	JSO Curriculum Framework complete	Curriculum Development Alpha & Beta Tests	JSO Curriculum Integrated in Training Programs

UNCLASSIFIED

USG Interagency WG Brief-back

- OSD need to provide exercise planners with clear guidance regarding the Department's objectives and priorities

- OSD and Joint Staff establish priorities among plans, training, and exercises

- DoD needs to program resources for integrated operations; better integrate interagency partner exercise participation in budget priorities

- OSD(P&R) present to Training Education, Exercises, and Experiments Sub-IPC issues that cannot be completed within DoD

  - USG training strategy and priorities

  - Interagency collaboration on integrated operations related UJTLs and METs

Integration of Interagency Partners

Briefer: Mr. Quay

Recommend Close

Issue 07-001: Inadequate partner representation/environmental emulation in Combatant Command and Service training, education, exercises, and experimentation degrades the quality of these events.

Discussion: DOD recognizes the value of non-DOD partner participation in its exercises. Partner participation provides authoritative and realistic input and support to training events; however, satisfying participation requests is hampered by both interagency capacity to support and perceptions of shared objectives and value.

End State: DOD events reflect current policy and the complexity of integrated planning and operations.

POA&M: To enhance partner integration: 1. Identify and analyze participation gaps. 2. Develop potential mitigation strategies.

OPRs: OSD/P&R, OSD/HD, JS J-7 JETD; **OCRs:** Combatant Commands, Services, CSAs, and NGB

FY 09	DEC 09	1st Quarter FY 10	FEB 10	MAR 10	SEP 10	FY 10	FY 11
Implement process for FY 10/11	Year end assessment	Initiate Process for FY 11/12	Publish Draft FY 10/11 Plan	Update at WJTSC 10-1	Update at WJTSC 10-2	Complete POA&M	Interagency Process Effectively Supports DoD Exercises

UNCLASSIFIED

Training for Integrated Operations

Briefer: Mr. Quay

Issue 10-006: Current integrated operations training and exercise strategy, planning, resourcing and implementation is not adequate to support current and future integrated operations requirements.

Discussion:

- USG recognizes that we must train together to effectively conduct integrated operations; however, lack:

- a comprehensive interagency training engagement strategy

- a common integrated operating picture

- Inadequate funding exacerbates the challenges of conducting integrated operations training.

- Knowledge of one another's cultures/capabilities is critical to development of training and exercise.

End State: Integrated operations training events reflect USG national security objectives.

POA&M: 1. Develop a comprehensive DOD training and education strategy that includes a funding strategy. 2. Advocate for a USG training strategy. 3. Develop a CJCSI that implements the DOD strategy. 4. Review mission essential tasks in collaboration with USG interagency partners. 5. Assess effectiveness of impact of integrated training. 6. Establish an Interagency Training Community of Interest Portal.

OPRs: OSD/P&R, OSD/P, J7, J-7; **OCRs:** Combatant Commands, Services, CSAs, NGB, IA

FY10/11	FY10/11	FY10/11	FY11	FY11	FY11	FY 12
Review METS	Develop TCOI Portal	Assess Integrated Training	Complete DOD Strategy	Press for USG Strategy	Complete CJCSI	USG Training Effectively Supports Integrated Operations

UNCLASSIFIED

CSA WG Brief-back

- BRAC moves in FY 10/11 challenge CSA operations (3x CSAs affected)
- CSART: CSAs responding to finding on increased granularity on the AMETL
- Support to Joint Training: CSAs maturing capabilities
  - Enhanced exercise support (e.g. Increased staffing)
  - AMETL refinement
- Collaborating / sharing on deployment training

JAEC Assessment WG Brief-back

Purposes: IPR of the OSD Joint Assessment and Enabling Capability (JAEC) assessment for FY10 year to date; other JAEC assessment activities; data issues; future assessment

Discussion:

- Metrics review and discussion of other activities focused on how JAEC's assessments can support decisions (by leadership, resource allocation, trainers) – something we need to work on more
- Data discussion revealed room for improvement in data collection, largely due to personnel turnover and details unforeseen when we planned last year – community willing to support
- Future assessment details remain to be worked

Outcomes: JAEC has several "tactical" items, including: send data source information to our contacts; discuss several assessments with Joint Staff J7

Theme Discussion: Several of JAEC's metrics will help the training community evaluate focus on IW and COIN within Full Spectrum Training

RC Advisory Group Brief-back

- Funding for FY12 and beyond

  Way ahead when OCO/supplementals cease

- JRD/JRU structure for Reserve support

  -- Increased readiness/training requirement

  -- Manning review – right people in right place

- Streamline mobilization/orders process; more flexibility
- Way ahead for JQO qualification for reservists

  -- online JPMEII

  -- Joint accreditation for reservists in joint billets

- OCO – Operational Contingency Operations
- JRD – Joint Reserve Directorate
- JRU – Joint Reserve Unit
- JQO – Joint Qualified Officer
- JPMEII – Joint Professional Military Education (Phase II)